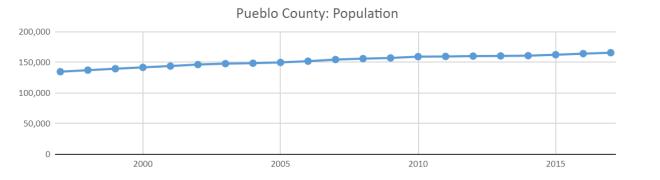
2019 Pueblo Economic Outlook and Industry Analysis

DR. MIKE WAKEFIELD, PROFESSOR OF MANAGEMENT AND HEALY CENTER DIRECTOR DR. BRUCE RAYMOND, DEAN, HASAN SCHOOL OF BUSINESS, CSU PUEBLO

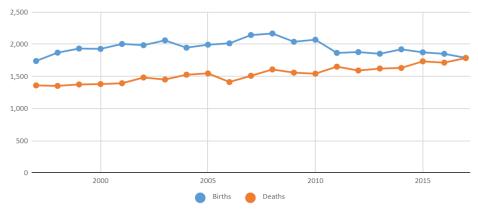
NOAH COMMERFORD JOEY GAVATO CAMERON LEBEN RYAN MADIC BROOKLYN MICHELI MERIDYTH MOOSE RAUL REYES AMBER VAUGHT GREG WAKEFIELD



Population Changes as of 2017





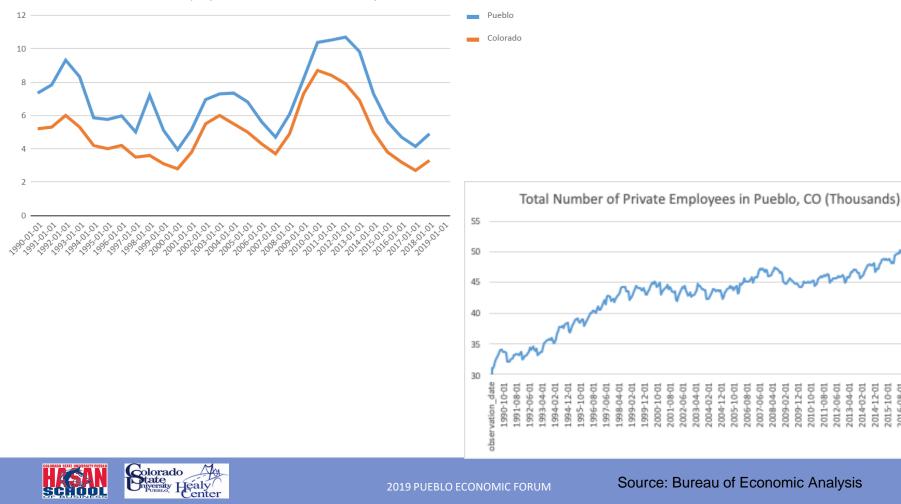




2019 PUEBLO ECONOMIC FORUM

Source: Colorado DOLA

Unemployment Rate in Pueblo County



2019 PUEBLO ECONOMIC FORUM

Source: Bureau of Economic Analysis

2010-10-03 2011-08-03 2012-06-01 2013-04-01 2014-02-01 ģ

2019-02-

018-04-01

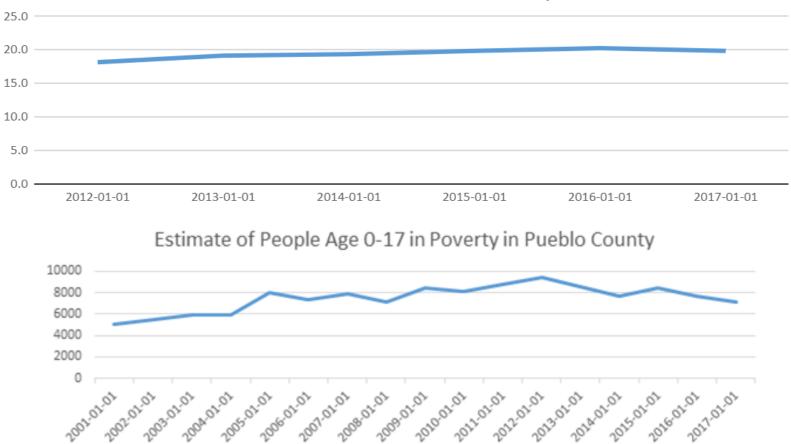
017-06

2014-12-0 2015-10-0 016-08-0 ė

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400																																																								
0	2007-01-01	2007-03-01	2007-07-01	2007-09-01	2007-11-01	2008-03-01	2008-05-01	2008-07-01 2008-09-01	2008-11-01	2009-01-01 2009-02-01	2009-05-01	2009-07-01	2009-09-01	2010-01-01	2010-03-01	2010-05-01	2010-09-01	2010-11-01	2011-01-01	2011-05-01	2011-07-01	2011-09-01	2012-01-01	2012-03-01	2012-05-01 2012-07-01	2012-09-01	2012-11-01	2013-01-01	2013-03-01 2013-05-01	2013-07-01	2013-09-01	2014-01-01	2014-03-01	2014-05-01 2014-07-01	2014-09-01	2014-11-01	2015-01-01 2015-03-01	2015-05-01	2015-07-01	2015-09-01	2016-01-01	2016-03-01 2016-05-01	2016-07-01	2016-09-01	2016-11-01	10-10-2017-02-01	2017-05-01	2017-07-01	2017-11-01	2018-01-01	2018-03-01	2018-05-01 2018-07-01	2018-09-01	2018-11-01 2019-01-01	2019-03-01	2019-05-01

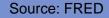


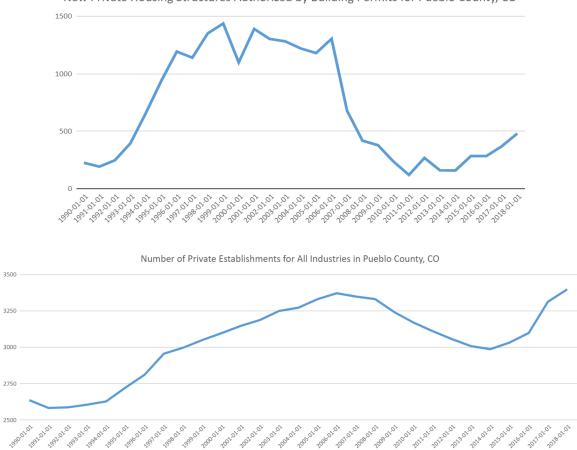
Percent of Pueblo Citizens Below Poverty Line





2019 PUEBLO ECONOMIC FORUM





New Private Housing Structures Authorized by Building Permits for Pueblo County, CO



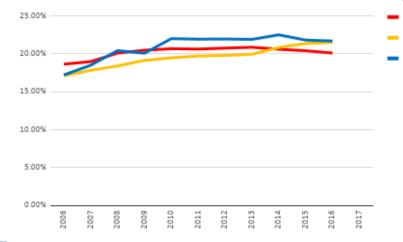
2019 PUEBLO ECONOMIC FORUM

Source: FRED

Real Gross Rent History for Pueblo County

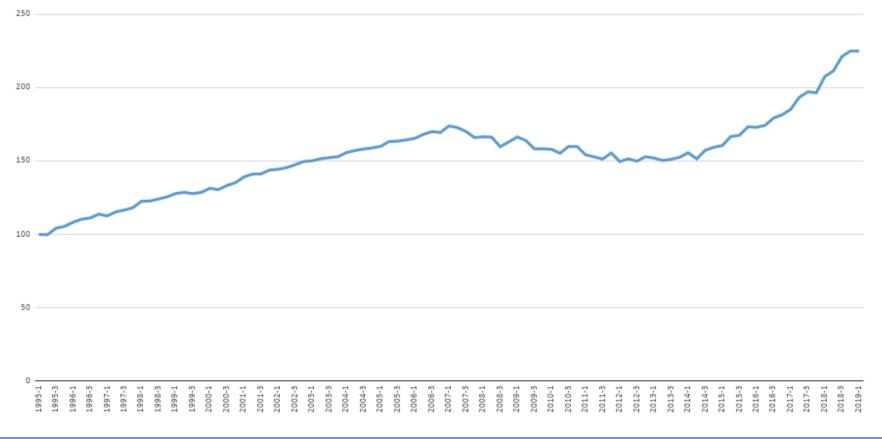
Historical Rental Vacancy Rate for Pueblo County \$1,250 US Median 12.50% Colorado Median \$1,000 10.00% Pueblo, CO Median Pueblo, CO Average \$750 7.50% 5.00% \$500 2.50% \$250 0.00% -\$0 2006 2008 2010 2017 2007 2009 2011 2012 2013 2014 2015 2016 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017

Historical Data for Annual Rent as a Fraction of Income in Pueblo County





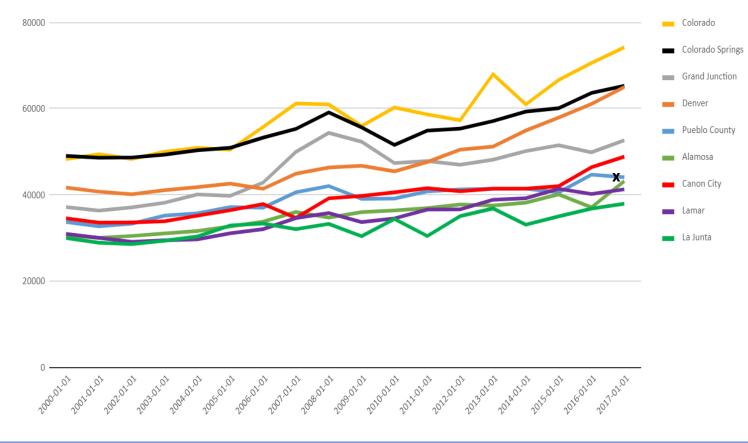
Source: Department of Local Affairs





Source: Federal Housing Finance Industry

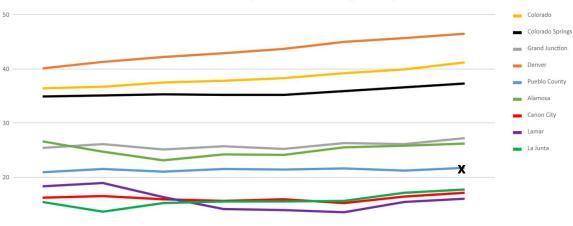
Median Household Income for Colorado Communities





2019 PUEBLO ECONOMIC FORUM





Percent of Community that has Bachelor's Degree or Higher

Comparison of %BA in Population in Median Income

010-01-01	2011-01-01	2012-01-01	2013-01-01	2014-01-01	2015-01-01	2016-01-01	2017-01-01

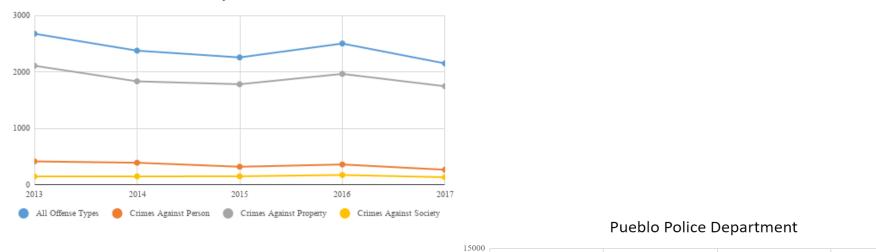
Community	% of Bachelor's or Higher	Median Household Income
Lamar	16%	\$41,740
Canon City	17%	\$44,712
La Junta	18%	\$35,051
Pueblo County	19%	\$42,386
Alamosa	26%	\$38,393
Grand Junction	33%	\$51,971
Colorado Springs	37%	\$65,593
* Colorado	39%	\$73,034
Denver	47%	\$65,224
Ft. Collins	54%	\$69,102

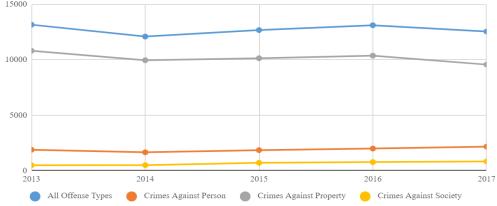


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2019 PUEBLO ECONOMIC FORUM

Source: FRED







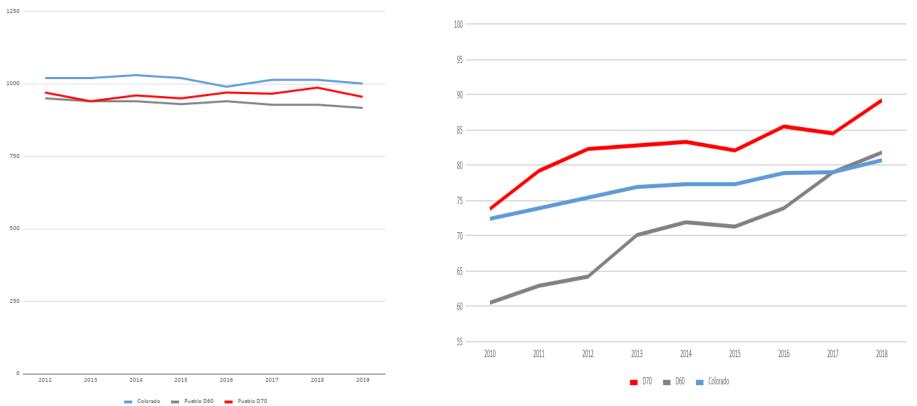
Pueblo County Sheriff's Office

2019 PUEBLO ECONOMIC FORUM

Source: Dept. of Labor Statistics

SAT SCORE AVERAGE

Graduation Rate





2019 PUEBLO ECONOMIC FORUM

Source: State of Colorado

Healy Center (IMPLAN) Analyses Conducted in 2019

	Sangre de Cristo Arts Center	Legacy Bank (Regional Impact)	Black Hills Energy						
Direct Employment	22	54	135						
Output (Ttl Impact)	\$7,746,076	\$18,170,962.46	\$194,714,068.27						
Avg/Mean Income	\$48,600.91	\$117,939.09	\$134,605.30						
State/Local Tax Impact	\$420,936	\$727,382.26	\$16,105,045.92						
Date Year 2017 converted to 2019 US Dollars									



Source: IMPLAN Calculations

PEDCO Economic Input/Output (IMPLAN) Analysis

	All PEDCO companies	Pueblo Economy	Percentage of PEDCO						
Employment	4979	79,090	6.3%						
Output	\$1,542,991,152.39	\$11,177,661,520.2	13.8%						
Total Value Added	\$670,820,798.92	\$5,730,463,533.75	11.7%						
Avg/Mean Income	\$78,848.78	~\$40,000	NA						
Taxes Ttl Impact	\$42,233,515.99	\$469,990,481.98	8.98%						
Date Year 2017 converted to 2019 US Dollars									

Analyzed 34 of the 37 companies. Not included: Activ Armor, Russ Davis, and Key Structures (jobs announced, not jobs created).

Year		2016		2017		2018		2019			
1/2% Economic Dev Tax		\$8,274,361		\$8,378,822		\$8,423,035		\$8,465,755			
*Estir	*Estimate based on January-July (2019) cash collection data and 2016-2018 end-of-year totals										



Source: IMPLAN Calculations

Cost of Living

Cost of Living Index

- \circ Pueblo = 89.6 with an average index = 100.00
- \circ For comparison, Denver = 144.2
- \$50,000 Pueblo living standard = \$77,500 in Denver

Comparison Highlights

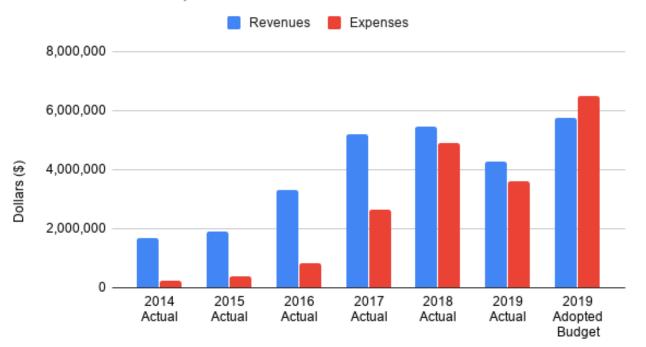
- Denver is 55% more expensive than Pueblo.
- Housing is the biggest factor in the cost of living difference.
- Housing is 241% more expensive in Denver.
 - Average Value of Denver Home \$422,400
 - Average Value of Pueblo Home \$175,400



Source: <u>www.bestplaces.net</u>, Denver, Zillow, Business Journal, Pueblo Chieftain

Pueblo Data and Trends: Cannabis

Revenues and Expenses

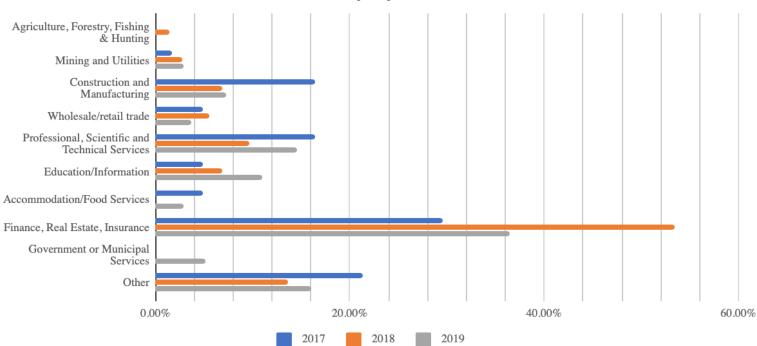




2019 PUEBLO ECONOMIC FORUM

Source: Colorado Dept of Revenue

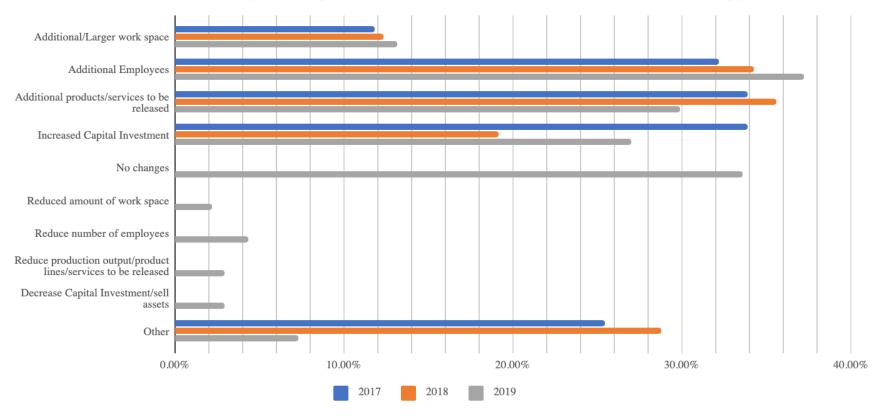
2019 Sentiment Survey Data Results



In what industry is your business?



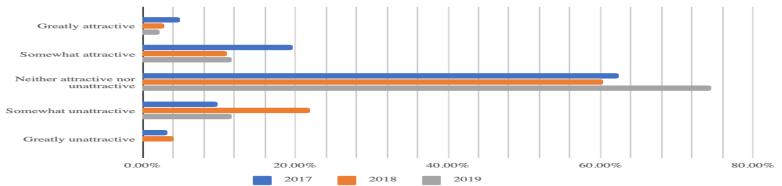
2019 PUEBLO ECONOMIC FORUM



In what ways do you expect to expand your business in the next 6 months? (Check all that apply)

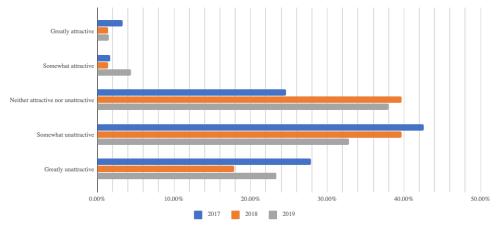


2019 PUEBLO ECONOMIC FORUM

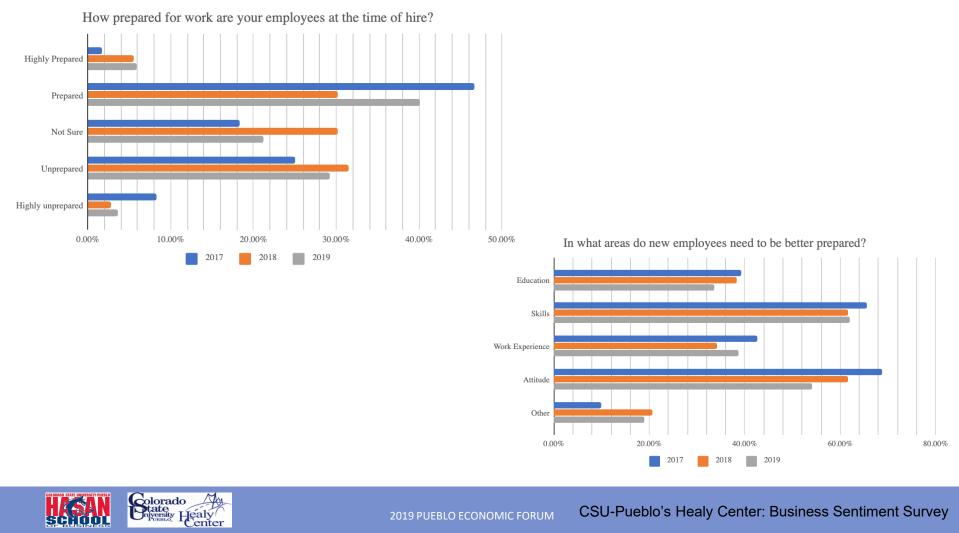


How do natural gas costs affect attractiveness for conducting businesses in Pueblo?

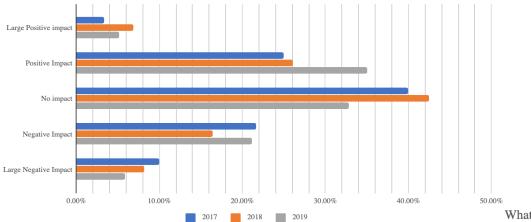
How do electricity costs affect attractiveness for conducting business in Pueblo?





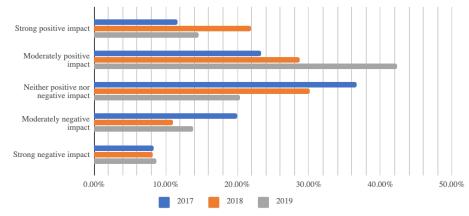


2019 PUEBLO ECONOMIC FORUM



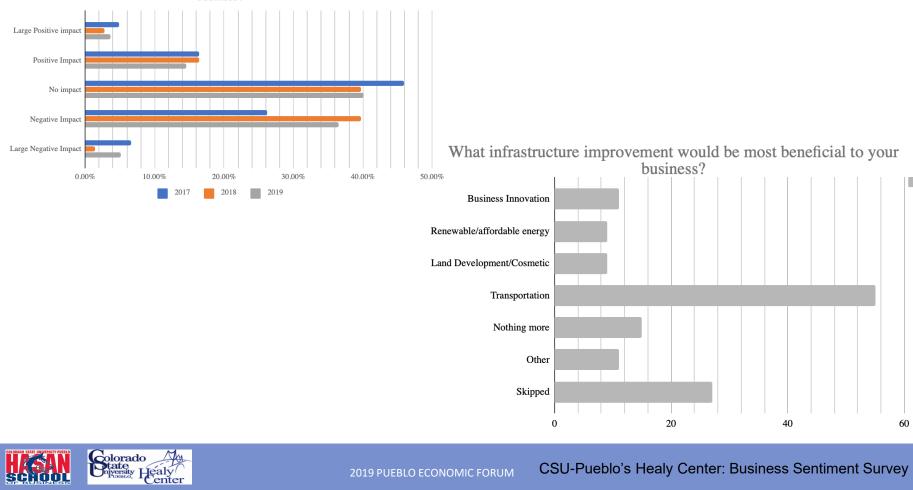
How will Pueblo's transition to using 100% sustainable energy affect your future profit potential?

What impact will Pueblo's transition to 100% sustainable energy have on our community's ability to attract and retain new businesses?



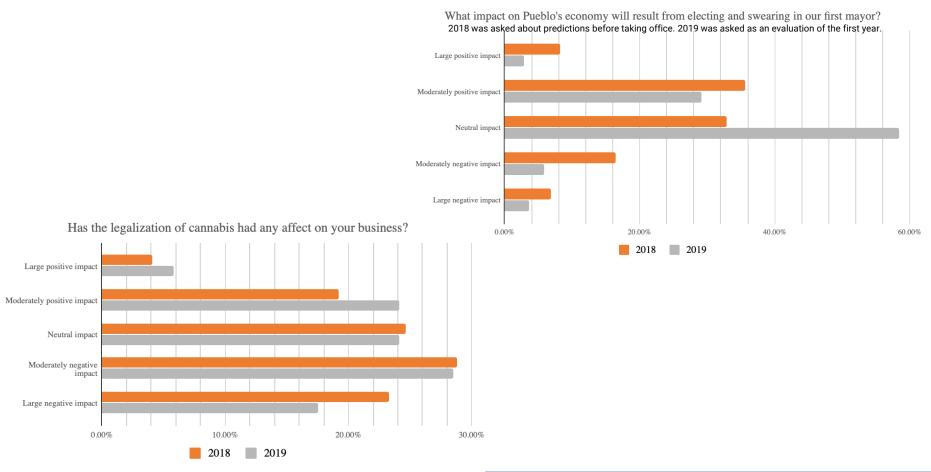


2019 PUEBLO ECONOMIC FORUM

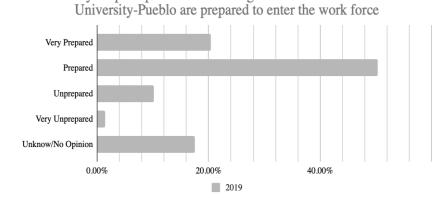


How does the current state of infrastructure in Pueblo impact the performance of your business?

2019 PUEBLO ECONOMIC FORUM

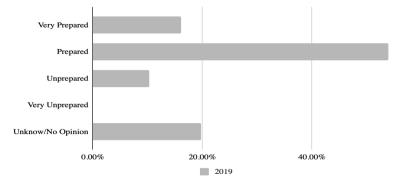




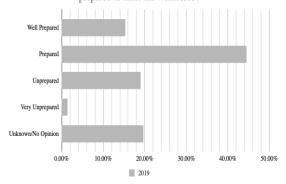


What is your perception of how well graduates from Colorado State

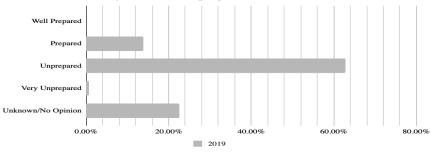
What is your perception of how well graduates from Pueblo Community College are prepared to enter the work force



What is your perception of how well graduates from District 70 are prepared to enter the workforce?



What is your perception of how well graduates from District 60/Pueblo City Schools are prepared to enter the workforce

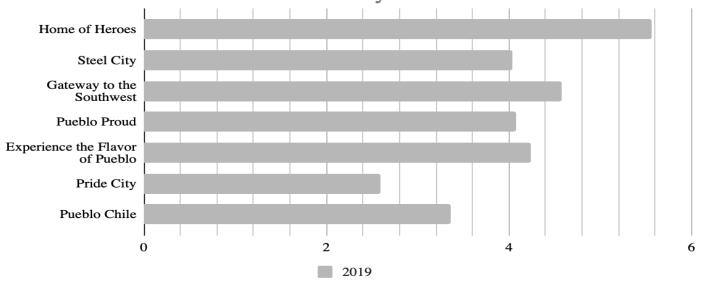




2019 PUEBLO ECONOMIC FORUM

New 2019 Sentiment Survey Questions

There have been a number of suggested slogans or branding terms for Pueblo. Rank your perception for their impact on tourism and the economy.

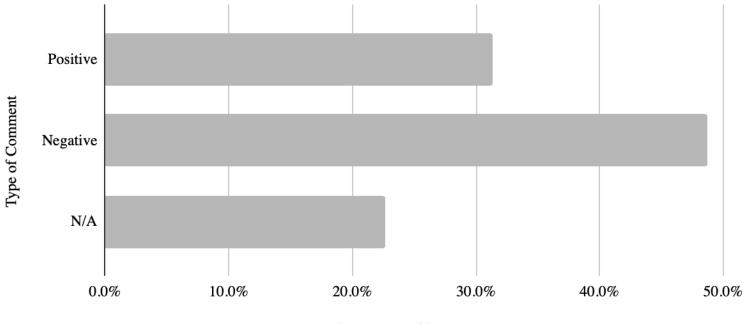




2019 PUEBLO ECONOMIC FORUM

If you believe legalized cannabis has impacted your business, please indicate in what ways.

From 115 of 137 Responses



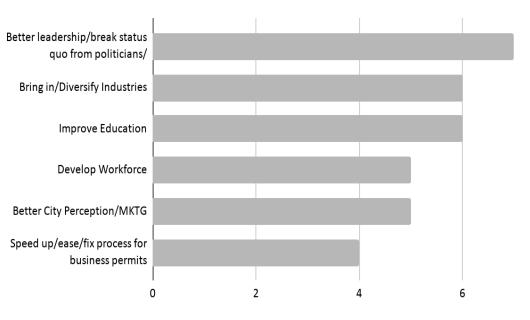
Percentage of Responses



2019 PUEBLO ECONOMIC FORUM

Survey Comment Themes

Major Comment Themes



Number of Responses

Other Major Themes

- Attract Younger Demographic
- Develop Comprehensive Strategic Plan and Vision for Pueblo
- Higher Paying Jobs
- Fix Homeless Issue
- Provide better support/resources for business and startups
- Restrict Cannabis industry
- Better communication between CSU-Pueblo and community (CSUP won't return calls so businesses can hire from CSUP)
- Business Owners who live outside of City limits need a voice in city laws and officials
- Cleanup areas along freeway
- Increase Tourism
- Minimum wage has hurt business
- Promote resulted safety from law enforcement



Economic Report Card



	2017	2018	2019	
JOBS/WORKFORCE				
Unemployment	D	в	D	
Job Growth/Job Creation	D-	D	с	
Median Per Capita Income	F	F	D-	
Attributes of Labor Force	D-	D-	D-	
SCHOOLS				
D60	F	D	C-	
D70	D	с	с	
PCC	А	A	А	
CSU-Pueblo	в	A	В	
Health Care System	А	в	в	
Low Cost of Living	A-	A-	A-	
Reputation Regional/National	F	F	D	
Self Image	D-	D-	C-	
Arts/Quality of Life	В	A	А	

A B C D F

Presentation Concluded All Information will soon be available on: HealyCenter.org

Questions?

